



EVP-Finance Elect: LAM Leong Keen

Introduction:

I am a professional project manager/consultant and chartered accountant, leading IT and finance related projects. I have held various career positions in my 20 + years' career, including Financial Controller, Information Systems Director and PMO Director.

Vision Statement:

My Vision:

Maintain and build strong financial position for PMIHK to support its strategies in promoting project management and growing membership. This is balanced with financial transparency and strong governance aligned with PMI's global ethics.

My Strategies & execution

1. Apply professional business financial budgeting practices in the annual budgeting process to ensure budgets are sustainable and aligned with the objectives of the Chapter, with ongoing monitoring of actual finances against budget.
 - a. Budget process starts with the Chapters strategic and annual plan, initiatives and developed into a robust annual budget
 - b. Overall budget maintains a surplus position to support current and future operations
 - c. Review expenses on cost benefits basis to ensure the initiatives benefits the Chapter and members
 - d. Review and drive cash generation activities of the Chapter, such as competitively priced education courses, monthly seminars and contributions from sponsorships
 - e. Monthly financial reporting with actual finances against annual budget and 12 month rolling forecast
2. Strong financial governance process
 - a. Continue and enhance the current proven financial policies and procedures, applying governance principles such as segregation of duties, declaring conflict of interests, approval levels of authority
 - b. All additional expenditure requests meet budget criteria, reviewed on its own merits
3. Collaboration and working together as one strong passionate team.
 - a. The EVP Finance role extends beyond the Finance related responsibilities to being part of the leadership team of the Chapter's executive committee
 - b. To be part of one synergised Executive team, I will promote principles of respect and impartiality, listening to others' opinions, and reach consensus through open discussions

4. Build a strong PMIHK members community
 - a. I believe that the strength and success of the Chapter lies in a strong member community. I would propose allocating financial resources to promote activities that build a strong members community, such as:
 - i. Regular members networking events
 - ii. Engaging member volunteers in our operations of the Chapter in addition to supporting Chapter events
 - iii. Providing forums for members to share their ideas, feedback, etc, discussion groups on specific current topics

With my previous professional experiences as finance controller and auditor, and >5 years as PMIHK executive member, I believe I will make a strong contribution to the Chapter.

Summary

My immediate next actions are:

- Deliver a strong and sustainable financial budget, with the full support of the Executive
- Enhance the current proven financial policies and procedures to maintain strong financial governance, including regular financial reporting and review
- Propose members networking events as part of the Chapter's strategy in the upcoming term

PMI Leadership Experience:

- PMIHK VP Publications, 2013 to 2015
- PMIHK VP Marketing, 2015 to 2019
- Guest speaker on ERP project management for City University project management and consulting courses
- Program Sub-Committee Member in Education and Program committees:
 - Education class administrator
 - Guest speaker for monthly speaker events