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Issue 19



PMI®

Project Management Institute
Hong Kong Chapter

Business Update -

Realising the Vision

for 2014 to 2017+

Address: Room 403, 4/F, Park Tower, 15 Austin Road, Tsim Sha Tsui, Kowloon
Tel: (852) 2784 1880 | Fax: (852) 2784 1616 | Email: info@pmi.org.hk

PMI Hong Kong Chapter 2014 Business Update & Vision



PMI HK President Mrs. Rossana Ho delivered the business update and vision at the Chapter's 2014 Thank You party celebration held at the Craigengower Cricket Club on 17 January 2014.

The Chapter is now 17 years old and is delighted to share its string of achievements for 2013 with its members and the audience:

- AGM 2013 opened a new chapter for PMIHK, with a 16 Executive Committee elected to serve between 2013-2015
- Successfully renewed the contract of our office for 2 years
- Our seminars continue to be a full house! We have been running them monthly with a wide variety of topics!
- The regional congress 2013 was a big success with 150 delegates joining over 2 days for the theme of "Rising to the Challenge, leading through innovation & sustainability".

Not resting on its laurels, we now turn our attention to the next 3 years, 2014 to 2017 to realize our vision, "PMI as a Centre of Excellence". Building on the 2013 Congress theme of sustainability and innovation, our 3 key initiatives are:

1. Penetrate into different industries

Our current profile of the Chapter's members show that 60% of its members are from the IT and Financial Services sector. The Chapter seeks to attract more project managers from other business sectors such as construction, NGO's, Healthcare, Education, etc to join the PMI community. Together we strive to realize PMI as a Centre of Excellence.

2. Develop project management skills in the young generation

School children are now getting involved in many projects in their classrooms. Introducing basic project management practices at an early age will inspire them to be successful project managers of the future.

3. Collaborate with universities

The Chapter has strong associations with a number of prominent universities in Hong Kong, including The Hong Kong Polytechnic University, Baptist University, Lingnan University, Chinese University of Hong Kong, City University, etc. Their graduates joining the workforce will most likely be involved in projects, whichever industry they are in.

We can introduce project management career advice and opportunities for internships to new graduates.



PMI Hong Kong Chapter 2014 Business Update & Vision

For the next three years, we, the current Executive members, plan to translate these initiatives into tangible results through our programmes below:

Penetrate into different industries	
Actively visit companies and associations to promote PMIHK	EVP External
Standardize PMI introduction materials	EVP Internal
Cross discipline training with other associations	VP Training
"Best project of the year" awards in different industries	VP Special Project

Develop Young Project Managers	Owners
Work with organizations that organize development program for children (e.g. Junior Achievements) to get PM practice into school kids	All
Teach the Teachers – Program to brief school teachers on how to teach PM curriculum	EVP Internal
School PM toolkit – An essential sub-set of PM skills for kids	VP Training
Continue the current AGE teaching program	VP Special Project

Collaborate with Universities	Owners
PMP Boot Camp for university students	EVP External
Collaborate with universities' program office	EVP External

The Chapter would like to thank its members and friends for its support in 2013 and looks forward to another successful year for 2014.

Rossana Ho
PMI HK President

Editor's Letter

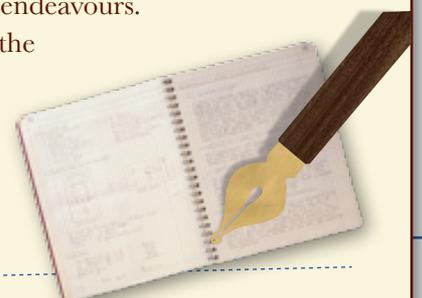
Welcome to the March edition of the PMI HK newsletter. It has been five months since the last newsletter released in October 2013. We have lots of news and events to report to our readers, notably the 2013 Congress, the Thank You Party in January 2014, and summaries of PMI HK's popular monthly seminars. Of special interest to our Chapter members is the PMIHK's business update and strategy for 2014 presented by our President, Mrs Rossana Ho.

PMIHK actively participates in PMI regional seminars to promote the project management profession. I am pleased to present an overview of the 2013 seminars attended by our Executive Committee and two separate articles on the PMI Japan Forum and the PMI Taiwan Chapter's Congress contributed by our Executive Committee members, Rose Chu and Christine Yau respectively.

I would like to thank Varun Razdan, Publications Sub-Committee member for his contributions in the last two editions. He has since moved to Australia and I wish him all the best in his future endeavours.

The Publication team is always seeking new ideas, feedback and contributions for the Chapter's newsletter as well as volunteers for our Publications team. So if you are interested, please contact me at keen.lam@pmi.org.hk.

Happy reading and best regards
Keen Lam



Asia Pacific Project Management Congress 2013

Overview

The Asia Pacific Project Management Congress 2013 was successfully held on the 1st and 2nd of November at Cyberport. The one day congress and one day workshop was very well received by over 250 attendees from Hong Kong, mainland China and overseas countries. The theme, “Rising to the Challenge – Leading through Innovation and Sustainability”, provided an invaluable platform for speakers to share their experience on leadership, innovation and sustainability within the sphere of project management with senior executives and seasoned professionals from a wide range of industries.



DAY One – Congress 2013

Excellent speakers make a great Congress. [Mrs Rossana Ho, PMI HK President](#) officially opened the Congress which was then followed by the guest speakers below:



Mr Michael Lynch, CBE, AM

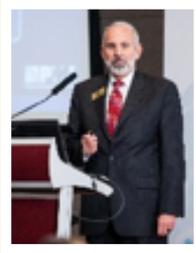
Chief Executive Office, West Kowloon Cultural District Authority, Hong Kong
“Building a Sustainable Culture”



The sustainable vision for West Kowloon is “To develop and promote WKCD into a social, cultural, economic and environmentally dynamic metropolis for the communities . . . underpinned by sustainability principles”. Michael explained that there would be 23 hectares of public open space, with traffic kept below ground and the location being connected to the rest of Hong Kong and beyond. The overall program will be phased into batch 1, 2 and 3, with batch 1 facilities to be delivered between 2015 and 2017, To sum up, the dream is to make West Kowloon Cultural District a Place for Everyone.

Dr William Moylan, PhD, PMP

Director, 2013 Project Management Institute, Board of Directors, USA
“2013 Pulse of the Profession™ : The High Cost of Low Performance”



The “2014 Pulse of the Profession” survey revealed that just 42 percent of organisations report having high alignment of projects to organisational strategy. This lack of alignment most likely contributes to nearly half of unsuccessful strategic initiatives, resulting in less organisational agility and leads to lost dollars from unrealised project benefits. Conversely, organisations with high alignment are more like to be more agile and have higher successful strategic initiatives.

By maturing project management capabilities, focusing on talent and change management, and insisting on a benefits realization review, high performing organisations can increase success of both projects and strategic initiatives thus realising huge financial benefits and mitigating the high cost of low performance.

Asia Pacific Project Management Congress 2013



Mr Michael Leung

Deputy Chief Executive and Chief Information Officer, China Construction Bank (Asia) Corporation Limited, Hong Kong

“Technology Disruptions Transform Business”

Michael listed examples of these technology disruptions, such as Big Data & Advanced Analytics, Cloud Computing, Internet of Things, Mobile Platforms, Social Technologies, etc and discussed the benefits and concerns of them. Coming from the banking industry, he discussed how banks can benefit from the huge amount of data to get better analytics that will benefit the banks and their customers.



Mr Tai-Chong Chew

Projects Director, MTR Corporation Limited, Hong Kong

“Excel in Project Management by Promoting Sustainability and Innovation”

Sustainability in the corporate world is becoming more important with increasing stakeholder awareness on environmental impacts, supply chains and governance. In driving sustainability through reduction in emission, energy and waste, organisations can identify untapped opportunities to enhance operational efficiencies and increase revenue. As part of the transformation to achieve sustainability, sustainability culture needs to be infused into the team making this the key driver of innovation. Project management approach should also consider asset product life cycle. Integrating sustainability and innovation with project management will sharpen long term competitive edge for your organisation.



Mr Colin Murphy

Senior Manager, Rio Tinto, Mongolia

“Excellence In Execution: Being Banished to Outer Mongolia . . .”

Colin shared with the audience on how he overcame significant challenges working on projects with Rio Tinto in Mongolia. Firstly, one has to acclimatize to the physical environment, the extreme cold as well as the basic living conditions. Then understanding the Mongolian culture and bring the best out of the people. Colin was also instrumental in setting up the PMI

Mongolian Chapter.



Mr Chi Hing Kee

Chair, Fullness Social Enterprises Society Limited, Hong Kong

“Demonstrating the Four Leadership Attributes in a Social Marketing Program”

Mr Kee presented survey results which showed that the top 4 characteristics of admired leaders are, (i) honest, (ii) forward-looking, (iii) inspiring and (iv) competent. A structured leadership process is important in managing successful social marketing programs. He gave an example of how this process is applied for programs for the Fullness Social Enterprises Society (FSES), starting with “Set Mission” > “Assemble Team” > “Build Shared Vision/Value” > “Develop Shared Planning” > “Lead course of Actions / Regular Review” > “Closing” and ongoing “Continuous Improvement”. The top 4 leadership characteristics are inherently applied to the above processes.

Asia Pacific Project Management Congress 2013



Mr Paul Poon

Managing Director, CLP Power Hong Kong Limited, Hong Kong
 Helping Customers to Save Energy with Smart Metering – CLP Pilot Project”

CLP introduced the Advanced Metering Infrastructure (AMI) and Smart Meters as a pilot in May 2013 to a mix of residential and commercial customers across Hong Kong. This technology will provide customers with energy consumption information to help them to conserve energy and save costs.

Paul explained that this was one of the company’s most complex projects working under fixed constraints of a 9 month schedule, scope which depended on a series of tests to be proven, quality standards for the 5,000 live customers and a fixed cost budget. Effective project management was critical to achieve success. Paul described the top 5 critical success factors that were applied to deliver the project on time, on budget to required scope and quality:

- Executive support and governance is essential
- Stakeholder engagement and communications
- A very strong focus on risk management
- Tightly manage scope
- Capture and communicate key project metrics

In the afternoon, two separate breakout sessions were held in between the keynote addresses.



Mr Simon Tam

Co-Founder and CEO of Academy of Innovation
 Un-blocking project managers’ career ceilings

The paradox of PMI success is that as more certified project managers enter the market, their market value is decreased. To break the career ceilings, project managers need to be innovative. He introduced the 8 innovation trajectories and the innovation snow ball methodology which would enable innovation behaviours in individuals, thus “unblocking” the PM career ceiling.



Mr Vincent Hui

General Manager and Head of Personal Banking Division, The Bank of East Asia Limited
 Channel Innovation in Retail Banking

Channels are important as they are the primary means for banks to communicate and deliver products and services to their customers. BEA’s omni-channel strategy is to provide “a total solution for every customer at every touch point by the most usable ways. This strategy had led the bank to be one of the pioneers in delivering a range of e-channels such as ATM services, internet services, mobile apps, Facebook BEA-Fun and Joy, etc. It’s latest successes are i-Financial Centre and i-Teller services which offer quality services while reducing the space for expensive rental commercial properties.

Panel Discussions

In the first of the two panel discussions, Mr Jack Hsieh from PMI North East facilitated the session on “Lessons Learned in Leadership, Innovation & Corporate Sustainability across the Asia Pacific Region” with panelists from the PMI chapters from Taiwan, Hong Kong, China, Mongolia, Japan and Macau.



Asia Pacific Project Management Congress 2013



The second panel discussion featured the theme, “The Future of Hong Kong, How Can We Lead through Innovation & Sustainability” and Patrick Wong facilitated a healthy and lively discussion among the three Legislative Council members, Hon Charles Mok, DR Hon Elizabeth Quat, and Hon Chung Kai Sin. The Congress also presented a great opportunity for attendees to network amongst themselves during the coffee breaks and the nice buffet lunch. After the

lucky draw, President Rossana Ho closed the Congress and thanked the participants, sponsors, volunteers and all who contributed to the success of this major event.

DAY Two – World Class Congress Workshops

Each of the three workshops were split into a formal training session in the morning and an industry experience sharing one in the afternoon, which provided a more rounded and holistic learning experience. Each workshop covered a major area of the Congress’s theme of Innovation and Sustainability and they were conducted by renowned MBA program professors/trainers and complemented by industry leaders.

Formal Training		
Leadership <i>Developing Leader in You</i> Prof. Karen Lee, Program Director, Global Business Program, HKUST	Innovation <i>Managing Innovative Projects</i> Dr. Jeevan Jaisingh, Associate Professor of Business Education, HKUST	Corporate Sustainability <i>Sustainability</i> Dr. Peter Liu, Drucker Academy
Industry Experience Sharing		
Leadership <i>Developing Leader in You</i> Prof. Karen Lee (continue from morning)	Innovation <i>Industry experience sharing</i> Mr. Colin Murphy, Co-founder and inaugural General Secretary, PMI Mongolia Chapter	Corporate Sustainability <i>Industry experience sharing</i> Mr. Chi Hing Kee, Chair, Fullness Social Enterprises Society Limited



APAC PMI Congress 2014

PMI Hong Kong Chapter will be holding the 2014 Congress in the last quarter of this year, tentatively on November 8. Stay tuned for further announcements on our website and email circulars.

Thank You Party 2014

The 2013 year has been a successful year for the Hong Kong Chapter and its newly elected Executive Committee. In appreciation of the support of its advisors, members and volunteers, the Chapter held a Thank You Party held at the Craigengower Cricket Club on 17th of January.



There were more than a hundred guests at the Party, which included members of the advisory committee, Executive Committee members, volunteers, members and supporters in a festive pre-Chinese New Year mood. The evening started off with a 10 minute photo slide show of 2013 year's events, starting with the AGM in

April to the major 2013 Regional Congress in November.

Chapter President, Rossana Ho, in opening her business update, thanked the Chapter's advisors, members and supporters, who have contributed to the successes in 2013, such as the packed seminars, in-demand training workshops and the memorable Regional Congress 2013 held in November at Cyberport. She then laid out the 3 key strategies, (i) involve more industry sectors in the Chapter, (ii) develop future project managers in our young generation and (iii) collaborate with universities, to realize the long term vision of "Becoming the Centre of Excellence in Project Management by 2017". For more details, please refer to Business Update article in this newsletter issue.

It was just about dinner time when the presentation ended. The guests eagerly lined up for the lovely buffet dinner served by the Club's catering staff. The guests were entertained by a group of budding young singers with

Canto-pop and English songs while dinner was being served. Having had their fill, EVP Christine Yau and her team got everyone off their feet to join in two fun games, a treasure hunt and an action game with

players in hilarious poses.

The next and final event of the evening was the prizes draw, with countless winners drawn.

Needlessly to say most of the guests stayed till the final prize was drawn. It was a fun and most enjoyable evening, with everyone going home with at least a gift.

For more photos of the Party, click on to:-

<http://www.pmi.org.hk/program/photogallery.aspx>



Monthly Program - Aug 2013

PMIHK August 2013 Seminar

Development and Application of Coaching Skills in Project Management

By Keen Lam, VP Programs

In the course of a project, the project manager will need to apply coaching skills to build the individuals into an effective project team. PMI Hong Kong is pleased to have Miss Lee Wai Lan present and share her experience on the topic of coaching skills in project management.

Miss Lee is the President of Hong Kong International Coaching Community (HKICC), Co-organizer of Hong Kong Coaching Outreach (HKCO), Founding Member of ParentCoach Alliance and has conducted a number of coaching programs for various educational institutions.

She introduced the coaching mindset and shared with the audience, how to apply some of the essential coaching skills:

Direct focus on the other person, identify their strengths and challenges, and the attributes they bring to the conversation

Pay close attention to non-verbal cues

Convey a sense of positivity when engaging and conversing with a person

Provide reflective feedback while at the same time preserving relationship.

In applying a coaching mindset, the team leader can influence the mindset and behavior of the individuals and build a high performance team.

The audience was appreciative of the presentation and gave Miss Li a huge round of applause.

PMIHK September 2013 Seminar

Case studies – Project Management in social good projects

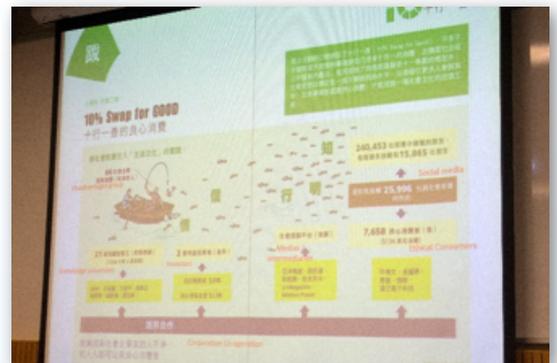
By Raymond Kwok, Publications sub-committee member

Over recent years, there has been significant growth in the number of social enterprises, targeted to create social enterprises to better serve society. In recognition of this trend, PMI has developed the PMI Educational Foundation, the non-profit philanthropic division of PMI which focuses on promoting project management skills and training to all of society.

For the September seminar, PMI HK was fortunate to have guest speaker Dr Tracy Ng share her experience of project management applied in the context of social good projects within not-for-profit and non-government organisations. Speaking to a full house, Dr Tracy compared and contrasted 2 case studies which highlighted the impact of formal project management in achieving fundraising targets for respective social good campaigns. To the audience, it was no real surprise that the campaign, under a highly projectized structure was able to not only meet but exceed its fundraising target.

The comparison summarised the following 8 factors which provide the necessary ingredients for a successful social good project:

1. Set a realistic and strategic project goal - SMART



Monthly Program - Aug 2013

2. Team member composition - backgrounds, skills, networks
3. A formal project manager role
4. Break down goals into measurable tasks
5. Balanced meeting agenda
6. Continuously capture and apply lessons learnt
7. Optimize social capital - the informal network within the organisation
8. Achieve beyond measurable project goal

For social good projects, an added aspect to achieving the project goals are innovation and the devotion of team members. Team members are predominantly knowledge volunteers, who give not only their time and skills but they can also assist with bridging various stakeholders and are able to tap into their personal networks with resources to support the project.

The project management discipline has proven to be indispensable for business results. With the rise of social good projects and social enterprises filling gaps where business and government do not, project management is also proving to be a success factor which can benefit society as a whole.



PMIHK December 2013 Seminar

A new approach to completing projects on-time, within budget and delivered in full

By Anthony Tsui PMI HK VP Programs

PMI Hong Kong was honoured to have Ir. Dr YK Chan speak and share his experiences of the use of the Critical Chain approach to enable projects to be completed on-time, within budget and delivered in full. Ir. Dr. YK Chan is the Hong Kong Managing Director of a global consultant firm, SBTI-HK Ltd. He is Chartered Engineer (CEng) , is a Fellow of the Hong Institute of Engineers (FHKIE) and is Chairman of Six Sigma Institute.

Dr Chan shared his experiences of project managing using the traditional scheduling, time estimation and contingency management approach whereby in practice it is often adversely impacted by:

- Multi-tasking : Contrary to popular opinion, multi-tasking can actually have a negative impact on productivity and timely completion of tasks. The impact of this was demonstrated by the sequential and concurrent completion of several simple exercises
- Parkinson’s Law : Rather than completing an activity in its usual expected timeframe, the actual work is spread out over a longer period of time to make it last for the duration estimated. This can leave the project schedule vulnerable to delays if there are unexpected changes in scope or unforeseen dependencies.
- Student Syndrome : Allocation of additional time or buffer can actually result in the task only being started at the last minute akin to students studying frantically before an exam. This can result in unfinished work, need to reduce scope or compromise on project quality.

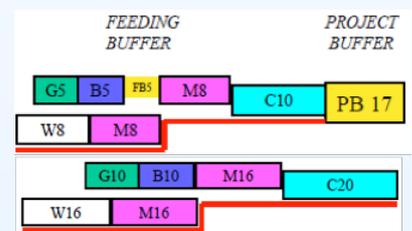


Figure 4 CCPM schedule vs. CPM

In concluding, Dr Chan provided the audience with an overview of the Critical Chain approach whereby contingencies are factored in both at the end of a task (feeding buffer) and as part of the overall project. (project buffer). The advantage of this is that project managers receive earlier warnings of all possible causes for a delay instead of just focusing on the defined activities themselves.

The audience gave a huge round of applause for Dr Chan for his entertaining, informative and interactive seminar.

Overseas PMI Events Summary Report 2013

By Sindy Yau, Executive VP – Internal, Christine Yau, Executive VP – External

Project Management Institute is the world's leading not-for-profit professional membership association for the project, program and portfolio management profession. Founded in 1969, today there are more than 700,000 members and credential holders & volunteers spread across 185 countries & 270 chapters.

PMI Hong Kong Chapter is one of these chapters and together with PMI Japan Chapter, PMI Korea Chapter, PMI Taiwan Chapter, PMI China Office, PMI Macau Formation Committee and PMI Mongolia they form what is known as Region 9 (Northeast Asia).

To advance the profession of Project Management in this region, PMI Hong Kong Chapter actively participates in Regional activities such as Congresses, Professional Development workshops and Networking events.

In 2013, PMI Hong Kong Chapter attended the following PMI Regional events

May 2013	PMI Korea Chapter Congress
Jul 2013	PMI Asia Pacific Leadership Institute Meeting
Aug 2013	PMI Japan Chapter Congress
Sep 2013	PMI China Congress
Nov 2013	PMI Hong Kong Chapter Congress
Nov 2013	PMI Taiwan Chapter Congress

May 2013, PMI Korea Chapter Congress : The theme of this Congress was “Project Management Competency Development in Global Changing Environment”.

Key note speakers included Mr Mark Langley, CEO of Project Management Institute , Distinguished project management professionals & executives plus various leaders from PMI Region 9 Chapters.

Jul 2013, PMI Asia Pacific Leadership Institute Meeting : This event was held in Singapore and was attended by eight executive committee members of PMI Hong Kong Chapter led by President Mrs Rossana Ho. It was an invaluable opportunity for the new board of PMI Hong Kong Chapter to exchange ideas and experience with leaders from various chapters of the AP region, especially on common topics like member value creation and succession planning. The new Mongolian Chapter was welcomed as a new member to the 9th Region of PMI.. Key note speakers included Mr. Mark Langley, CEO of PMI, Mr. Ricardo Triana – Board of Directors of PMI, Mr. David Lim – Renowned author, corporate coach and mountaineer, plus various leaders from PMI US Headquarters and Asia Pacific Chapters.

Overseas PMI Events Summary Report 2013

Aug 2013, PMI Japan Chapter Congress : The theme of this Congress was “Evolving Project Management”. This event marked the 15th anniversary of the establishment of PMI Japan Chapter and was attended by more than 1200 participants. Key note speakers included Mr. Koichi Endo, Government Chief Information Officer, Mr. Steve Del Grosso – Board Member of PMI and various leaders from PMI Chapters in US and Asia Regions.

Sep 2013, PMI China Congress : The theme of this Congress was “Management leads to Excellence”. Key note speakers included Mr. Mark Langley, CEO of PMI, Mr. Bai Jixun – General Director of the Training Center of State Administration of Foreign Expert Affairs (SAFEA) , Mr. Stefan Sack – CEO of COMAU in China, Distinguished Project Management Professionals & Executives plus various leaders from PMI Region 9 Chapters.

Nov 2013, PMI Hong Kong Chapter Congress : The theme of this Congress was “Rising to the Challenge, Leading through Innovation & Sustainability” This event comprised of a 1 day congress and 1 day workshop. Key note speakers included Mr. Michael Lynch, CEO of West Kowloon Cultural District Authority, Dr William Moylan – Board Member of PMI, Mr. TC Chew – Project Director, MTR Corporation, Mr. Michael Leung, Deputy CEO of China Construction Bank, Mr. Paul Poon – Managing Director of CLP Limited plus various leaders from PMI Region 9 Chapters.

Nov 2013, PMI Taiwan Chapter Congress : The theme of this Congress was “Embrace Global Dynamics, Excellent Enterprise Sustainability” Key note speakers included Dr. Peter Monkhouse – Board Member of PMI, Distinguished Project Management Professionals & Executives plus various leaders from PMI Region 9 Chapters.

Highlights from 2013 PMI Taiwan International Congress

By Christine Yau, PMI HK Executive VP External, Philia Chan, PMI HK VP Marketing

The PMI Taiwan Congress was held in November and featured the theme, "Embrace Global Dynamics, Excellent Enterprise Sustainability". The strong turnout and support emphasized the strong demand for learning and networking amongst project management practitioners.

The event kicked off with an opening concert by the "Taiwan Fund for Children and Families", Northern Taipei City Branch Office, followed by a variety of stimulating presentations on topics such as "The Advancing and Innovation of Project Management", "International Best Practices sharing, "Soft Skills enhance Efficacy of Projects", by seasoned leaders from Asia and the US.

Mr Young Min Park, President, PMI South Korea Chapter gave a fascinating presentation on the topic "Antique& Hi-Techs in Project Management" in which he talked about the "Hwaseong Fortress Project" in the 18th century. He pointed out that project management is not just a recent development, but was already applied in this 18th century project. The following section compares the close similarity between the steps used with current project management processes:

Project Management Process	Hwaseong Fortress Project
<p>1. 4.3.2 Develop project Charter</p> <p>The purpose of Develop project charter is to formally authorize a project and to identify the project manager</p>	<p>卷一, Jeongyo(傳教), 6 December 1793</p> <p>[King instructed that Suwon Hwaseong Fortress project will start next spring, I appoint Cho as a Project Manager and Chaeyoungbusa for administration work...]</p>
<p>2. 4.3.15 Establish project Team</p> <p>The purpose of Establish project team is to acquire the human resources needed to complete the project.</p>	<p>卷一, Jeongyo(傳教), 6 December 1793</p> <p>[King instructed that Suwon Hwaseong Fortress project will start next spring, I appoint Cho as a Project Manager and Chaeyoungbusa for administration work...]</p>
<p>3. 4.3.25 Estimate Costs</p> <p>The purpose of Establish project team is to acquire the human resources needed to complete the project.</p>	<p>卷一, Gyesa(啓辭) 21 December 1793</p> <p>[Cho says to the King. "Most important work at this time is to pick stone and move. This work will start soon, ... I'd like to appoint former city major Kim, former county head Cho, Koo, Jwajang Lee as a supervisor of picking and moving the stones." King said. " I approve, go ahead."]</p>
<p>4. 4.3.22 Estimate Activity Durations</p> <p>The purpose of Estimate activity durations is to estimate the time required to complete each activity in the project.</p>	<p>卷一, King's Plan (御製城華籌略)</p> <p>[You can estimate with two ox pulling cart. In the project, stone of 3,600 oxen cart are needed for one layer of the wall. And therefore stone of 32,400 oxen cart will be required for 9 layers of the stone wall, and 154 days are estimated if 70 oxen carts deliver the stones three times a day.]</p>

Highlights from 2013 PMI Taiwan International Congress

Project Management Process	Hwaseong Fortress Project
<p>5. 4.3.32 Plan Quality The purpose of Plan quality is to determine the quality requirements and standards that will be applicable to the project.</p>	<p>卷一, Yeonsul(筵說) 8 December 1793 ng says to Docheong Lee , "I assigned you this position as you're wise enough. It is most important to make strongly built fortress, and the base must be solid to make strong fortress. Rather than aesthetic, emphasis should be on the solidity ."]</p>
<p>6. 4.3.30 Treat Risks The purpose of Treat risks is to develop options and determine actions to enhance opportunities and reduce threats to project objectives</p>	<p>卷一, Yeonsul(筵說) 8 December 1793 [Cho tells to the King, "I'd like to propose to build the stone bridge first and make decision after testing in flood during the rainy season in summer." King says "Even if it's not big issue, you must discuss with others and make one agreed plan.."]</p>
<p>7. 5.3 Define Project Scope Define Scope is the process of developing a detailed description of the project and product.</p>	<p>華城城役儀軌 卷一, 筵說 6 December 1793 Last but not least, the King says "Scope definition is very important for every work, and control ahead is more important and finding good people is the most important.</p>

The Fortress was inscribed as 'Memory of the world' by UNESCO in 2007. Doesn't all these sound familiar to us ? I was totally amazed by the similarities between the two processes.



The congress was organized and supported by a terrific volunteer team, full of passion and energy.



After 2 long and hectic days, time to relax...with a drink or two plus the well-known karaoke!

Summary of Japan forum 2013

By Rose Chu, PMIHK VP for Sponsorship

As I entered the Gakujutsu Sogo Center in Chiyoda-ku Tokyo, I was totally blown away by the amazing volunteer team who had been toiling away for over 2.5 hours since 7:30am, preparing for the kick-off of the Japan Forum 2013 on August 3 2013!

With the theme of this year's forum, "Evolving Project Management" and "Program and Global Chapter 2" as a secondary title, the Japan Forum 2013 attracted more than 1,200 participants over two days, including Key Note speakers, Mr. Koichi Endo, Government Chief Information Officer, and Steve DelGrosso of Project Management Institute Inc. Mr DelGrosso, now the Chairman of PMI Head Office and PMI Chapter leaders and representatives from the Asia PMI region 9, Indonesia and the US.

With my limited Japanese, I was very surprised and impressed by the diverse and interesting speeches from the local speakers and guest speakers, such as:

- MrDelgrosso’s presentation “Strategic Project Management Office” articulated the strategic roles of PMO which are Portfolio Management, Talent Management and Project Management Maturity and that mature organizations with established PMOs are also more likely to have projects that meet goals and business intent, are in budget and on time.
- MrTakashi Kubota of Chiyoda Corporation (Chairman of the Board of Directors) on project risk management was very comprehensive and identified each type of risk within each major process/ milestone as well as the accompanying lessons learned.
- Professor Qian Shi of Tongji University spoke about the setup of action-based professional project management master degree, which is ground breaking news in the purely academic circles in China.

I congratulate PMI Japan Chapter on a very successful and well organized Forum for 2013.

Snapshots from the Japan Forum 2013



ADVANCE TRAINING COURSES – APRIL TO JUNE 2014

Please check out our PMI Hong Kong website (<http://www.pmi.org.hk/education/default.aspx>) for further details and register as early as possible.

Course Title	Date / Time
Cross Cultural Project Management Workshop	2014-04-05 9:00am - 6:00pm
IT Audit Training for Project Managers	2014-04-12 9:00 am to 6:00 pm
Managing Stress in Pressurized Projects	2014-04-26 9:00 am to 6:00 pm
Unleashing the Power of the PMBOK® Guide	2014-04-26 9:00 am to 6:00 pm
Hong Kong Intellectual Property Law Training	2014-05-10 9:00am - 6:00pm
Big Data & Big Analysis Project Management	2014-05-10 9:00am - 6:00pm
Excel Your AQ in Pressurized Environment	2014-05-17 9:00am - 6:00pm
The Consultative Approach in Project Management	2014-05-17 9:00am - 6:00pm
PMI - Agile Certified Practitioner (PMI - ACP)® Exam Preparation Course (3 Days)	2014-05-31 2014-06-07 2014-06-14 9:00am - 6:00pm

Payment Information

Students can enjoy a 10% discount for registering 3 or more PMI training courses at the same time (excluding courses marked with an "*"). For details, please call PMI admin at 2784 1880 or email to admin1@pmi.org.hk.